

2021-2024 Strategic Plan

1. Council and Governance

- 1.1. Expand positive lobbying and educational efforts:
 - 1.1.1. Assessment Model
 - 1.1.2. Rural Internet and Cell Service
 - 1.1.3. Bussing
 - 1.1.4. Environmental Delays
 - 1.1.5. Transportation deficiencies: Roadside mowing, spraying, maintenance on primary and secondary highways
 - 1.1.6. NRCB regarding CFO's
 - 1.1.7. Ducks Unlimited
 - 1.1.8. Reduce environmental delays (Minister of Red Tape Reduction)
 - 1.1.9. Revitalized oilfield

- 1.2. Develop and expand opportunities with community partners in Economic Development & Tourism (Open for Business)
 - 1.2.1. Rural Internet and Cell Service
 - 1.2.2. Incentives for Economic Development
 - 1.2.3. Business Community Directory
 - 1.2.4. Credits
 - 1.2.5. Development Permit Breaks
 - 1.2.6. Promote Tourism Opportunities

- 1.3. Develop Lot Sales Strategies for Botha, Gadsby, Erskine, Endiang, Byemoor lots. Encourage development through opportunity.

- 1.4. Develop a plan and establish a reserve for the future of the County's municipal needs and infrastructure.

- 1.5. Amend procedural bylaw and look at Council Scheduling and Meeting Efficiency

1.6. Establish Level of Service and Funding

- 1.6.1. Mowing Villages/Hamlets Lake
- 1.6.2. Roadside Mowing
- 1.6.3. Dust Abatement
- 1.6.4. Driveways
 - 1.6.4.1. Plowing/Grading
- 1.6.5. Brushing
- 1.6.6. Recreation Funding
- 1.6.7. Water Flat Fee Review
- 1.6.8. Water Hook Up Fee Review
- 1.6.9. Recycling
- 1.6.10. Disposal at Transfer Stations
- 1.6.11. Time Spent at Buffalo Lake
 - 1.6.11.1. Protective Services
 - 1.6.11.2. Water
 - 1.6.11.3. Sewer
 - 1.6.11.4. Mowing
- 1.6.12. Villages (Service Agreements)
 - 1.6.12.1. Emergency Management
 - 1.6.12.2. Fire Department
 - 1.6.12.3. Fire Response – what are the expectations/volunteer levels
 - 1.6.12.4. Protective Services
 - 1.6.12.5. Mowing
- 1.6.13. Housing Authority Shortfalls (establish fair distribution of losses)

2. Public Works & Infrastructure

- 2.1. Develop and adopt road philosophy.
 - 2.1.1. Speed Limits
 - 2.1.2. Gravel Road Maintenance and Rejuvenation Lifecycle

- 2.2. Adopt a plan for the future of County lands
 - 2.2.1. Continue testing lands for gravel

- 2.3. Adopt Equipment Replacement plan.

- 2.4. Establish and approve plan for future of the old Public works yard site, after reclamation (\$100,000) has been completed

- 2.5. Complete and adopt Town/County Master Servicing Study

3. Corporate Services

3.1. County conducts a Reserve Analysis and Council adopts a policy on reserve levels.

3.2. Establish policy on Emergency Funding

3.3. Plan and Policy for the future of recreation funding and recreation reserve is adopted

3.3.1. Quantification of facility use

3.3.2. Plan for infrastructure

3.3.3. Delegate distribution of funds to Rec Board

3.4 Continue digitization of vault documents

3.5 Formalize and adopt a plan for County's aging infrastructure

3.5.1 Halls

3.5.2 Rinks

4. Municipal Services

4.1. Council identifies waterline expansion plan and water servicing policy.

4.1.1. Committee of the whole

4.2. Identify water infrastructure repairs and replacement schedule for adoption.

4.3. Review and update the Stettler Regional Emergency Management Agency Emergency Response Plans

5. Planning & Development

5.1. Major review of the Buffalo Lake South Shore Intermunicipal Development Plan

5.1.1. Identify public boat launch access and opportunities to provide expanded public access to the south shore of Buffalo Lake

5.2. Adopt plan for use of Buffalo Lake Municipal Reserve Funds

5.3. Develop Bylaw to govern privately owned sewer systems

5.4. Integrate Gadsby in County's Land Use Bylaws

5.5. Develop and adopt a calendar on when statutory plans will be reviewed

5.5.1. Budget Dependent

5.6. Continue to seek relaxation of Erskine Landfill setbacks

6. Operational Excellence

- 6.1. Council adopts an asset management /capital equipment plan

- 6.2. County updates service agreements with villages
 - 6.2.1. Housing Authority
 - 6.2.2. Emergency Management
 - 6.2.3. Fire Department
 - 6.2.4. Protective Services

- 6.3. Provide expanded communications and information to citizens and neighbors with a focus on 'the County lens'
 - 6.3.1. Tax Cuts
 - 6.3.2. Level of responsibility
 - 6.3.3. Where tax dollars come from (break down), and go (break down)
 - 6.3.3.1. Break down of areas tax dollars are raised
 - 6.3.4. Oil and gas revenue and losses
 - 6.3.5. School tax requisitions
 - 6.3.6. Policing requisitions
 - 6.3.7. Housing Authority
 - 6.3.8. Highway Maintenance
 - 6.3.9. Fire Response Expectations
 - 6.3.10. Taxes: Where they come from throughout our County

- 6.4. Tighten bylaws and commit to enforce

- 6.5. Initiate post-project review process for major projects

- 6.6. Council review of existing committees for relevance