

2022-2025 Cash Flow

	2022 Proposed	2022 Revised	2023 Proposed	2024 Proposed	2025 Proposed
Net Income (Loss)	(\$6,673,854.00)	(\$7,335,564.00)	(\$10,162,621.00)	(\$8,964,028.00)	(\$11,159,504.00)
Amortization Adjustments					
Admin Amortization	\$51,000.00	\$51,000.00	\$51,000.00	\$51,000.00	\$51,000.00
Fire Amortization	\$210,000.00	\$210,000.00	\$210,000.00	\$210,000.00	\$210,000.00
Protective Services Amortization	\$17,000.00	\$17,000.00	\$17,000.00	\$17,000.00	\$17,000.00
Transportation Amortization	\$2,925,000.00	\$2,925,000.00	\$2,925,000.00	\$2,925,000.00	\$2,925,000.00
Water Amortization	\$211,000.00	\$211,000.00	\$211,000.00	\$211,000.00	\$211,000.00
Sewer Amortization	\$94,000.00	\$94,000.00	\$94,000.00	\$94,000.00	\$94,000.00
Ag Services Amortization	\$61,000.00	\$61,000.00	\$61,000.00	\$61,000.00	\$61,000.00
Planning Amortization	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Amortization	\$3,569,000.00	\$3,569,000.00	\$3,569,000.00	\$3,569,000.00	\$3,569,000.00
	(\$3,104,854.00)	(\$3,766,564.00)	(\$6,593,621.00)	(\$5,395,028.00)	(\$7,590,504.00)
Long Term Debt Principal					
Transportation (graders - ACFA)	(\$663,805.00)	(\$663,805.00)	(\$334,798.00)		
Transportation (gravel - ACFA)	(\$120,662.00)	(\$120,662.00)	(\$124,224.00)	(\$127,890.00)	(\$131,665.00)
Transportation (gravel - ACFA)	(\$219,290.00)	(\$219,290.00)	(\$224,849.00)	(\$230,548.00)	(\$236,392.00)
Total Long Term Debt Principal	(\$1,003,757.00)	(\$1,003,757.00)	(\$683,871.00)	(\$358,438.00)	(\$368,057.00)
	(\$4,108,611.00)	(\$4,770,321.00)	(\$7,277,492.00)	(\$5,753,466.00)	(\$7,958,561.00)
Receivable Adjustments					
Debenture - new receivables	(\$50,000.00)	(\$50,000.00)	(\$50,000.00)	(\$50,000.00)	(\$50,000.00)
Debenture - principal	\$42,800.00	\$42,800.00	\$42,800.00	\$42,800.00	\$42,800.00
Total Receivable Adjustments	(\$7,200.00)	(\$7,200.00)	(\$7,200.00)	(\$7,200.00)	(\$7,200.00)
Inventory Adjustments					
Gravel & Chemical	\$1,109,000.00	\$1,109,000.00	\$1,060,000.00	\$1,400,000.00	\$1,950,000.00
Gravel Crushing	(\$551,819.00)	(\$569,788.00)	(\$1,300,000.00)	(\$600,000.00)	(\$1,100,000.00)
Total Inventory Adjustments	\$557,181.00	\$539,212.00	(\$240,000.00)	\$800,000.00	\$850,000.00

2022-2025 Cash Flow

	2022 Proposed	2022 Revised	2023 Proposed	2024 Proposed	2025 Proposed
Cash shortfall	(\$3,558,630.00)	(\$4,238,309.00)	(\$7,524,692.00)	(\$4,960,666.00)	(\$7,115,761.00)
Commitments from Reserves					
Administration	\$1,331,554.00	\$1,331,554.00			
Administration		\$40,000.00			
Surplus - prior years	\$705,000.00	\$705,000.00			
Ag Services	\$34,500.00	\$34,500.00			
Bridges		\$38,500.00			
Fire	\$179,000.00	\$671,000.00			
Emergency Management	\$15,000.00	\$15,000.00			
Protective Services	\$80,000.00	\$80,000.00		\$80,000.00	
Gravel Reserve	\$550,000.00	\$333,181.00			
Gravel Carry forward 21	\$335,000.00	\$569,788.00			
Transportation	\$160,000.00	\$160,000.00			
Digital Services		\$95,000.00			
Rural Development Funding	\$150,000.00	\$150,000.00	\$100,000.00		
Buffalo Lake MR Reserve	\$350,000.00	\$350,000.00			
Stars Funding and Rural develop	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
Recreation	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Total Commitments from Reserves	\$3,960,054.00	\$4,643,523.00	\$170,000.00	\$150,000.00	\$70,000.00
	\$401,424.00	\$405,214.00	(\$7,354,692.00)	(\$4,810,666.00)	(\$7,045,761.00)
Commitments to Reserves					
Protective Services	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)
Bridges	(\$130,000.00)	(\$130,000.00)	(\$130,000.00)	(\$130,000.00)	(\$130,000.00)
Gravel	(\$110,000.00)	(\$110,000.00)	(\$110,000.00)	(\$110,000.00)	(\$110,000.00)
Ag Services	(\$68,800.00)	(\$68,800.00)	(\$68,800.00)	(\$68,800.00)	(\$68,800.00)
County Special Projects	(\$50,000.00)	(\$50,000.00)	(\$50,000.00)	(\$50,000.00)	(\$50,000.00)
Recreation			(\$50,000.00)	(\$50,000.00)	(\$50,000.00)
Total Commitments to Reserves	(\$398,800.00)	(\$398,800.00)	(\$448,800.00)	(\$448,800.00)	(\$448,800.00)
Cash surplus (shortfall)	\$2,624.00	\$6,414.00	(\$7,803,492.00)	(\$5,259,466.00)	(\$7,494,561.00)

Capital Plan	Year						
Department / Description	2022	2023	2024	2025	2026	2027	Grand Total
Administration							
Photocopier				\$25,000.00			\$25,000.00
Postage machine	\$20,000.00						\$20,000.00
Server	\$70,000.00						\$70,000.00
Administration Total	\$90,000.00			\$25,000.00			\$115,000.00
Ag Services							
Pickup Truck					\$45,000.00		\$45,000.00
Roadside Spray Truck		\$125,000.00					\$125,000.00
Spray System		\$25,000.00					\$25,000.00
Car hauler trailer	\$18,000.00						\$18,000.00
Side by Side RTV			\$32,000.00				\$32,000.00
Spray system with GPS			\$14,000.00				\$14,000.00
3/4 ton pickup (replace 278)				\$45,000.00			\$45,000.00
Replace A-06					\$15,000.00		\$15,000.00
Replace A-37 5th wheel flat deck						\$24,000.00	\$24,000.00
Replace A-35						\$8,000.00	\$8,000.00
Ag Services Total	\$18,000.00	\$150,000.00	\$46,000.00	\$45,000.00	\$60,000.00	\$32,000.00	\$351,000.00
Fire							
Rescue Water Craft	\$10,000.00						\$10,000.00
Squad Truck		\$94,000.00					\$94,000.00
Water Supply Boat - reserve			\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$100,000.00
Replacement Rapid Attack	\$179,000.00						\$179,000.00
Replacement Tender 15 reserve			\$225,000.00	\$225,000.00	\$225,000.00	\$225,000.00	\$900,000.00
Replace jaws of life electric hydraulic pump	\$9,500.00						\$9,500.00
Wildland interface engine		\$400,000.00					\$400,000.00
Replacement Engine 11 reserve			\$180,000.00	\$180,000.00	\$180,000.00	\$180,000.00	\$720,000.00
Radio Upgrade	\$492,000.00						\$492,000.00
Fire Total	\$690,500.00	\$494,000.00	\$430,000.00	\$430,000.00	\$430,000.00	\$430,000.00	\$2,904,500.00
Protective Services							

Capital Plan Department / Description	Year						
	2022	2023	2024	2025	2026	2027	Grand Total
Patrol Vehicle	\$80,000.00		\$80,000.00		\$80,000.00		\$240,000.00
Protective Services Total	\$80,000.00		\$80,000.00		\$80,000.00		\$240,000.00
Sewer							
Erskine Sewer Lift Pump		\$8,000.00					\$8,000.00
Manhole Rehabilitation		\$100,000.00					\$100,000.00
Botha reline sewer			\$150,000.00				\$150,000.00
Erskine Sewer Lift Pumps	\$7,500.00						\$7,500.00
Above ground sewer lift package plant	\$20,000.00	\$60,000.00					\$80,000.00
Erskine smart cover	\$9,000.00						\$9,000.00
Erskine sewer move electrical	\$6,000.00						\$6,000.00
Botha drainage	\$438,488.00						\$438,488.00
Sewer Total	\$480,988.00	\$168,000.00	\$150,000.00				\$798,988.00
Transportation							
Grader		\$1,360,000.00	\$1,200,000.00	\$1,400,000.00	\$1,400,000.00	\$1,400,000.00	\$6,760,000.00
Gravel Truck & Pup Trailer		\$300,000.00		\$325,000.00	\$325,000.00		\$950,000.00
Parks Mower		\$32,000.00			\$35,000.00	\$35,000.00	\$102,000.00
Picker			\$90,000.00				\$90,000.00
Pickup Truck		\$92,000.00	\$92,000.00	\$46,000.00	\$94,000.00	\$94,000.00	\$418,000.00
Plow/Sander Unit		\$28,000.00	\$300,000.00	\$300,000.00	\$30,000.00	\$30,000.00	\$688,000.00
Sand shed	\$225,000.00						\$225,000.00
Skid Steer		\$165,000.00				\$175,000.00	\$340,000.00
Tractor Mower			\$300,000.00				\$300,000.00
Welding Truck & Welder				\$70,000.00			\$70,000.00
Crew cab Deck Truck			\$66,000.00	\$66,000.00			\$132,000.00
Gravel Trailer		\$90,000.00					\$90,000.00
Roadside Mower					\$55,000.00	\$55,000.00	\$110,000.00
Backhoe (used)	\$110,000.00						\$110,000.00
Storage/refurb building 40x60		\$75,000.00					\$75,000.00
Regular cab 5500 deck/plow truck		\$60,000.00			\$60,000.00	\$60,000.00	\$180,000.00
Generator	\$100,000.00						\$100,000.00

Capital Plan Department / Description	Year							Grand Total
	2022	2023	2024	2025	2026	2027		
Grader mower	\$130,000.00							\$130,000.00
Skid Steer (used)	\$75,000.00							\$75,000.00
Crew cab 5500 deck/plow truck		\$65,000.00			\$75,000.00			\$140,000.00
Fuel tank (yard)		\$20,000.00						\$20,000.00
Man lift (used)		\$20,000.00						\$20,000.00
Water truck (used)		\$85,000.00	\$110,000.00			\$125,000.00		\$320,000.00
Water tank for truck			\$50,000.00			\$55,000.00		\$105,000.00
Highway Tractor (gravel and equipment haul)					\$250,000.00			\$250,000.00
Equipment Trailer					\$125,000.00			\$125,000.00
Gravel truck and pup trailer						\$325,000.00		\$325,000.00
Grader mount gravel reclaimr		\$80,000.00						\$80,000.00
Grader mount sod mulcher		\$50,000.00						\$50,000.00
Loader (used)	\$250,000.00							\$250,000.00
Resource Road	\$850,000.00							\$850,000.00
Rochon Sands Paving	\$350,000.00							\$350,000.00
Transportation Total	\$2,090,000.00	\$2,522,000.00	\$2,208,000.00	\$2,207,000.00	\$2,449,000.00	\$2,354,000.00		\$13,830,000.00
Utilities								
Pickup Truck	\$48,000.00	\$41,000.00	\$41,000.00					\$130,000.00
Utilities Total	\$48,000.00	\$41,000.00	\$41,000.00					\$130,000.00
Water								
Regional Waterline Expansion	\$1,701,556.00	\$354,428.00	\$404,428.00					\$2,460,412.00
Byemoor Water Line replacement	\$50,000.00	\$50,000.00						\$100,000.00
Gadsby Truckfill cement pad	\$7,000.00							\$7,000.00
Red Willow SCADA system	\$40,000.00							\$40,000.00
Endiang Water mains	\$85,000.00							\$85,000.00
Botha rural flush hydrants/valves		\$27,000.00						\$27,000.00
Botha rural meter station replace piping	\$6,300.00							\$6,300.00
Flush hydrants BE		\$24,000.00						\$24,000.00
Water Total	\$1,889,856.00	\$455,428.00	\$404,428.00					\$2,749,712.00

Capital Plan	Year						
Department / Description	2022	2023	2024	2025	2026	2027	Grand Total
Grand Total	\$5,387,344.00	\$3,830,428.00	\$3,359,428.00	\$2,707,000.00	\$3,019,000.00	\$2,816,000.00	\$21,119,200.00